



SOUTH AFRICAN ASSOCIATION
OF PUBLIC ADMINISTRATION
AND MANAGEMENT

Theme:

STATE OF GOVERNANCE IN AFRICA AT THE TURN OF THE CENTENARY OF THE AFRICAN NATIONAL CONGRESS: REFLECTIVE PERSPECTIVES FROM SCHOLARSHIP AND PRACTICE

Venue: University of the Free State

Date: 07-09 March 2012

South African Association of Public Administration and Management, in conjunction with the Centre for Africa Studies-University of the Free State, hosts its

12th Annual Conference

P R O G R A M M E









TIME	SPEAKER	TOPIC
DAY ONE: 07 MARCH 2012		

07:30-08:30	Registration & Arrival Tea and Coffee
OPENING SESSION	

OPENING SES	OPENING SESSION		
Session chair:	Session chair: Prof T Khalo		
Venue: Center	nary Complex		
	Opening & Welcome		
	Dr MH Maserumule (President: SAAPAM)		
08:45-09:00	Welcome Address		
	Prof Lucius Botes (Dean: Faculty of Humanities: University of the Free State)		
	Introduction of the Speaker		
	Prof K Kondlo (Centre for Africa Studies: University of the Free State)		
	Keynote Address		
09:00-10:30	Professor Sibusiso Vil-Nkomo		
	Executive Director-University of Pretoria		
10:00-10:30	TEA & COFFEE		

SESSION 1A Sub-theme: contextualization of the historiographical traditions of the ANC and the theory of governance and science of public administration Session chair: Dr MH Maserumule Venue: Centenary Complex		
	Dr DE Uwizeyimana-University of Limpopo	The principles of the "instrumental model" in a radically divided society: The case of postapartheid South Africa
	Prof MH Kanyane & Dr G Houston- Human Science Research Council	The African National Congress from Bloemfontein, 1912, to Polokwane, 2007: An analysis of policy development in the context of struggle and holding state power
	Dr M Mwaniki and Dr C Twala- University of the Free State	African National Congress `s (ANC`s) ideology and language discourses through time
10:30-13:00	Dr N Nkuna-University of Limpopo	From politics-administration dichotomy to politics-administrative interface: complicating complexity in the post apartheid South Africa
	Mr RM Mukonza-Tshwane University of Technology	Interrogating the indigenization discourse in post independent Zimbabwe. Are there lessons for South Africa?
	Dr J Tsheola, Prof M Sebola and Ms M Molopa-University of Limpopo	The African National Congress transition from liberation movement to ruling political party for service delivery: A social systems analysis

SESSION 1B Sub-theme: Governance and public administration-do they mean the same thing? Session chair: Dr O Nzewi Venue: Chancellor's Room			
	Major KI Theletsane & Col SB Ramokgadi-University of Stellenbosch	The challenges of the proposed implementation of the military ombudsman bill	
10:30-13:00	Mr G Matheba-University of Limpopo	Governance theory and policy practice in Africa: A contradiction?	
	Prof EOC Ijeoma-University of Fort Hare	Rethinking the trends in South Africa `s "RURAL" development policy	
	Adv J Maswanganyi-Tshwane University of Technology	The ANC's constitutional philosophy and South Africa's constitutional democracy; any mutual co-existence?	
	Mr S Sithole-University of Limpopo	Cadre Deployment	

SESSION 1C Sub-theme: Politics of transformation and administrative reform Session chair: Mr L Ntonzima Venue: Pres. Steyn Annex Committee Room		
	Mr N Gumede-Tshwane University of Technology	Presidential system or parliamentary and prospects of regime change in South Africa
	Prof KJ Maphunye-Tshwane University of Technology	Taking the bull by the horns: 'Politicized' public service, professionalism and political-administrative interface hurdles facing the African National Congress-led administration, 1994-2011
10:30-13:00	Dr N Nkuna & Ms M Mochechela- University of Limpopo	The nation, state, public, society, community, stakeholders, and citizens for governance in the post apartheid South Africa: illusions in the ruling party towards its centenary
	Dr FM-Lucky Mathebula-Tshwane University of Technology	Imagining governance in a post-liberation struggle context: A public administration perspective
	Prof Gerald K. Karyeija & Prof Benon Basheka-Uganda Management Institute	Governance and public administration: twins, but not Siamese twins

SESSION 1D			
	Sub-theme: Governance and policy practice		
Session chair: Dr T Matsiliza			
Venue: Winkie	e Direko Building-Interpreting Room		
	Prof MS Sebola-University of Limpopo	South Africa`s community participation in decision-making for policy and developmental programmes: the mass or elite choice?	
10:30-13:00	Prof Benon.C Basheka, Dr Prossy N. Oluka and Prof Gerald K. Karyeija-Uganda Management Institute	The nature and forms of public procurement corruption in Uganda's local government system: implications for good governance debate	
	Dr MO Dassah-University of KwaZulu-Natal	Good governance: South Africa`s performance on the Mo Ibrahim Index of African Governance since 2007	
	Dr S Balkaran-Tshwane University of Technology	Reclaiming of governance through turnaround strategies-The re-orientation of Home Affairs in the securitization of civic and immigration affairs	
	Dr. G.J.Davids & Dr F. Miso -University of Western Cape	The role of Portfolio Committees in promoting financial accountability	
	Ms A Mokgadinyane-Tshwane University of Technology	The parent-child relationship of government departments and public entities: an oversight perspective	
3.5	Mr T Makondo-Ekurhuleni Metropolitan Municipality	The oversight role of public accounts committees with reference to the Gauteng Provincial Legislature	
	Dr SM Madue-Gauteng Provincial Legislature	Complexities of the oversight role of legislatures	
13:00-14:00	LUNCH		

SESSION 2 A Sub-theme: contextualization of the historiographical traditions of the ANC and the theory of governance and science of public administration Session chair: Dr LB Mzini Venue: Centenary Complex			
14:00-16:00	Prof Benon.C Basheka-Uganda Management Institute	The paradigms of public administration re-examined: A reflection	
	Adv J Maswanganyi-Tshwane University of Technology	An exposition and evaluation of the historical relations between the ANC and the Judiciary	
	Dr MH Maserumule-Tshwane University of Technology	Political theory of the South African public administration: A reflective perspective	
	Mr JR Rukema& Mr N Tshishonga- University of KwaZulu-Natal	Freedom Charters critique of ANC public administration: going against the neo-liberalism tide?	
14:00-16:00	Prof MS Binza-Cape Peninsula University of Technology	The People, message and the situation: It is time for the ANC government to connect the dots through the theory of dualism cord	
	Ms VN Louw-University of South Africa	From Public Administration to governance: Science or Ideology?	

SESSION 2 B Sub-theme: Politics of transformation and administrative reform Session chair: <i>Prof MH Kanyane</i> Venue: Chancellor's Room		
	Major MC Kgosana-Stellenbosch University	The antecedents and consequences of trust on black leaders in the South African Military
14:00-16:00	Mr L Valeta & Mr T Matiwane- University of Pretoria/Buffalo City Metropolitan Municipality	Accountability and democratic local governance: are ward committees becoming an extension of political party sub-structures?
	Mr L Ntonzima-Cape Peninsula University of Technology	Culture of accountability by South African government administration
	Dr MO Dassah-University of KwaZulu-Natal	From Reconstruction and Development Programme to New Growth Path: shifting sands of macroeconomic strategy in post-apartheid South Africa
	Prof Olusegun Adeyeri-Lagos State University	Nigerian State and the management of oil minority conflicts in the Niger Delta: A retrospective view

SESSION 2 C	ESSION 2 C		
	Sub-theme: Financial Management		
Session chair: Dr TR Mle			
Venue: Winki	e Direko Building-Interpreting Room		
	Mr P Veeran- Cape Peninsula University of Technology	The impact regarding the lack of accountability and transparency in the South African government's procurement and tender processes.	
	Dr D Sebolai & Dr KA Rexford- North West University	Non-payment of residential rates in Mafikeng Municipality	
	Dr D Daw-North West University	The potential of renewable energy sources for household use in South Africa	
	Dr N Motubatse-University of South Africa	Customers perceptions of the work performed by the internal audit function (IAFs) in the public sector: a case study of National Treasury	
14:00-16:00	Mr N Tshishonga-University of KwaZulu-Natal	Towards an enhancement of Local Economic Development (LED) through Public Private financing partnership:Gijima case study in KwaZulu-Natal Province	
	Prof MSBinza-Cape Peninsula University of Technology Mr L Ntonzima-Cape Peninsula University of Peninsula Technology Ms R Wessels-University of South	Local Economic Development Systematic Competitive Model	
	Africa Ms K George-Office of the Presidency		
	Dr IM Ambe & Prof JA Badenhorst- Weiss-University of South Africa	The status and challenges of public procurement in South Africa	

Session chair:	SESSION 2 D Sub-theme: Service Delivery/Service excellence Session chair: <i>Ms XC Thani</i> Venue: Flippie Groenewoud Gebou (FGG) 201		
	Mr NH Machidi & Prof GE Chiloan- Tsoka-University of South Africa	The investigation into the effectiveness of service delivery by Small Enterprise Development Agency and Khula Finance Limited in promoting Small Medium and Micro Enterprises Tshwane Metropolitan Municipality in South Africa	
14:00-16:00	Dr D Sebolai & Ms L Mofela- Northwest University	Effect of outsourcing ICT services on service delivery: A case of SASSA marketing regional office	
	Mr LL Ndou-Tshwane University of Technology	Service delivery perspective on the Capricorn District Council in the Limpopo Province	
	Mr N Tshishonga-University of KwaZulu-Natal	Integrated Development Planning (IDP)-A municipal profiling for service delivery: An asset based perspective	
	Ms NP Mfene-Nelson Mandela Metropolitan University Dr SW Vatala-Nelson Mandela Bay Metropolitan Municipality	Professionalization of local government in the context of South Africa: A study of selected municipalities	
	Dr TN Mahosi & Dr HS Tshamano- University of Venda	The ANC's challenge of staying true to the "Freedom Charter": A critical look at the challenge of service delivery in South Africa	
	Mr SM Mabogoane-Gauteng Provincial Legislature	Petitions System: A tool for effective service delivery concerns	

TIME	SPEAKER	TOPIC
DAY TWO: 08 MARCH 2012		

08:00-08:30	ARRIVAL TEA & COFFEE
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SESSION	SESSION		
Session chair:	Prof DM Mello		
Venue: Center	nary Complex		
	Opening, Welcome And Introduction of the Keynote Speaker		
08:45-09:00	Prof K Kondlo		
	University of the Free State		
	Keynote Address		
	Honourable Premier of the North West Province and Deputy Secretary of the		
09:00-10:00	African National Congress		
	Mrs Thandi Modise		
10:00-10:30	TEA & COFFEE		

SESSION 3 A	CECCION A		
Sub-theme: Public administration scholarship in the 21st Century and the question of relevance			
Session chair:	Session chair: Dr MO Dassah		
Venue: Centenary Complex			
	Dr N Nkuna-University of	Science for governance in the new South Africa:	
	Limpopo	attempts to breath life in the elephant's carcass	
	Dr T Matsiliza-Tshwane University	Changing role of consultancy work policy	
	of Technology	analysis in South Africa: reflections on poverty	
		alleviation strategies	
10:30-13:00	Dr J Tsheola-University of Limpopo	The African National Congress-led "democratic"	
	, ,	neo-patrimonial state: whither Africa's	
	\	governance?	
	Dr LB Mzini-North West University	Performance of economic empowerment zone	
	Ms SP Maoba-Gauteng Provincial	programmes in Soweto, South Africa: A case of	
	Government	urban renewal projects	
	Ms XC Thani & Mrs VPP Disoloane-	Determining the role of academics in teaching	
	University of South Africa	and improving of public administration in the 21	
	'	Century	
	Prof KG Phago-University of	Public Administration scholarship in South	
	Limpopo	Africa: an inevitable postulation of prospects	

SESSION 3 B		
Sub-theme: Does science always matter in the questions of governance?		
Session chair: I	Prof R Lawrence	
Venue: Chance	ellor`s Room	
	Mr AJ Diale-Tshwane University of	Corruption: a discourse paralysis in South
	Technology	African public administration
10:30-13:00	Dr T Mle-University of Fort Hare	Unresolved questions of political-administrative
	Mr S Maclean-Nelson Mandela	interface: are there answers in the governance
	Metropolitan University	paradigm?
	Dr J Tsheola, Prof MS Sebola & Ms	Conventional mass media and social networks
	M Molopa-University of Limpopo	under the African National Congress-led state:
		watchdogs for good governance and service
		delivery?
	Mr L Ntonzima-Cape Peninsula	Unresolved land question under the ANC-led
	University of Technology	government in South Africa: implications for the
	Dr T Nzimakwe-University of	future
	KwaZulu-Natal	
	Mr LL Ndou-Tshwane University of	Transformation of the South African society
	Technology	under the leadership of the African National
		Congress (ANC) since 1994

SESSION 3 C		
Sub-theme: Ethics and Professionalism		
Session chair: Prof MJ Mafunisa		
Venue: Winkie Direko Building-Interpreting Room		
	Mr K Sebedi-	Organizational culture and ethics in the South
	South African Revenue Services	African Revenue Services
	Dr E Draai- Nelson Mandela	Citizen perceptions of client satisfaction
	Metropolitan University	
	Major MC Kgosana-	Trade unions in the South African National
10:30-13:00	Stellenboch University	Defence Force: the inevitable consequences of
	,	incompatible values
	Prof D Myrick-	The failure of governance in curtailing public
	University of South Africa	sector corruption
		'
	Prof L E Jowah- Cape Peninsula	Effects of projects politics on effective execution:
	University of Technology	a survey at a construction site in South Arica

SESSION 3 D Sub-theme: Provincial and Local government/ Intergovernmental relations Session chair: Major TI Theletsane		
Venue: Flippie	Groenewoud Gebou (FGG) 201	
	Dr C Hofisi-University of Fort Hare	After the centenary: reviewing intergovernmental relations and service delivery in South Africa
	Prof T Deane & Mr M Basdeo-	The dilemma of unfunded mandates confronting
10:30-13:00	University of South Africa	local government: a comparative analysis
	Dr TN Mahosi & Dr HS Tshamano-	The challenge of the system of a three tier system
	University of Venda	of government in South Africa, 1994-2011
	Dr T Coetzee-	Intergovernmental relations: does it contribute to
	University of the Free State	development?
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SESSION 3 E		
	ervice Delivery/ Service excellence	
Session chair: Mr KK Maimela		
Venue: Pres. Steyn Annex Committee Room		
	Dr M Mwaniki- University of the Free State Ms S Mathonsi- Tshwane University of Technology	Language and service delivery in South Africa: reflections and lessons for the African National Congress (ANC)
10:30-13:00	Mr MH Modipane & Ms TT Mokalapa- University of Limpopo	Re-engineering of the MIG database to improve basic service delivery excellence in South Africa Local Government Municipalities
	Dr TS Madzivhandila- University of Limpopo	Integrated Development Plan, the quest for service delivery excellence in South Africa`s local municipalities
	Mr PM Mampane- Tshwane University of Technology	Fastracking of service delivery or the beginning of the end
	Dr DT Ngwenya-Tshwane University of Technology	Service Delivery: are public officials in Mpumalanga Department of Education living up to Batho Pele principles that have been set for them in terms delivering services?
13:00-14:00	LUNCH	

SESSION 4 A		
Sub-theme: U	nresolved questions of political-admi	nistrative interface: are there answers in the
government p	aradigm?	
Session chair:	Prof A Banjo	
Venue: Chanc	ellor`s Room	
	Mr BN Rasila-	The African National Congress (ANC) at the turn
	Limpopo Provincial Legislature	of the centenary: the impact of the politics of
14:00-16:00	Dr MJ Mudau-	ANC on Public Administration in South Africa
	University of Venda	
	Mr BR Hanyane-	South African open democracy under threat?
	University of South Africa	State –led procurement review in the guidance of
		the Public Protector
	Dr PH Jones-	Public Administration after conflict: rebuilding
	University of Stellenbosch	trust in the South African National Defence Force
	,	in post-revolution South Africa
	Mr N Gumede & Mr S Mokoena-	The local economic development framework in
	Tshwane University of Technology	South Africa: key issues and challenges in the
	, , ,	post-apartheid epoch
	Mr N Gumede & Dr DG Sekoto-	Central government control administration of
	Tshwane University of Technology	lower spheres of government: does the ANC-led
	, , ,	government require provinces?

SESSION 4 B	SESSION 4 B		
Sub-theme: In	Sub-theme: Innovation, Monitoring and evaluation		
Session chair:	Session chair: Prof EOC Ijeoma		
Venue: Pres. S	Steyn Annex Committee		
	Dr SB Ramokgadi-	Indigenous knowledge and force multiplication:	
	University of Stellenbosch	challenges of capacity building and specific	
14:00-16:00	,	local need	
	Mr IG Govender-	Monitoring and Evaluation systems enhancing	
	Durban University of Technology	government legitimacy through good governance	
	Dr T Gondo-	A barometric assessment of the talent	
	University of Venda	management system at Makhado municipality,	
	,	South Africa	
	Mr SM Olivier-	Public Service innovation, policy implementation	
	University of Zululand	and governance in South Africa.	
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SESSION 4 C		
Sub-theme: Provincial and Local government/ Intergovernmental relations		
Session chair:		
Venue: Winki	e Direko Building-Interpreting Room	
	Prof T Deane & Mr M Basdeo-	The developmental role of local government in
	University of South Africa	South Africa
14:00-16:00	Prof I U Ile & M Makiva-	Addressing the housing backlogs in Cape Town:
	University of the Western Cape	an analysis of social housing intervention
		strategies in a South African municipal
	7	government
	Ms M Mothapo-	Challenges faced by the Limpopo Department of
	University of Limpopo	Local Government and Housing in the provision
	/ 11	of low-costs houses, with specific reference
		to Nobody Village in the Capricorn District
		Municipality
	Mr N Tshishonga-	Rethinking local government sphere within
	University of KwaZulu-Natal	intergovernmental relations in South Africa
	Dr KB Dipholo-	
	University of Botswana	

SESSION 4 D			
Sub-theme: Case study presentation on service delivery milestones and challenges			
Session chair: Dr GJ Davids			
Venue: Flippie Groenewoud Gebou (FGG) 201			
	Ms NC Duma & Prof BC	Effecting performance management systems:	
	Mubangizi-	A case study of the Department of Sport and	
	University of KwaZulu-Natal	Recreation-KZN	
	Mr BC Lekonyane & Mrs VPP	Determine strategies to manage informal	
	Disoloane-	settlement: The case of City of Tshwane	
	University of South Africa	,	
	Mr N Tshishonga-	Impact application of sector-wide approach as	
44004600	University of KwaZulu-Natal	water service delivery strategy at Ukhahlamba	
	Ms EM Mafema-	District Municipality in the Eastern Cape(EC)	
14:00-16:00	University of Nottingham	Province	
	Mr N Tshishonga & Mr T Mkhize-	Decentralizing road transport service delivery at	
	University of KwaZulu-Natal	KwaZulu-Natal(KZN) Province: A case of Rural	
	,	Road Transport Forum (RRTF)	
	Prof KG Phago-	Effects of the Skills Development Act 97 of 1998	
	University of Limpopo	on transforming municipal management training	
	Mr G Mohlala-	and development-A case study of the greater	
	University of South Africa	Tubatse Local Municipality	
	Dr Nomonde V. Sibawu-	Development hand in hand with heritage	
	University of Venda		

Centenary Complex	SAAPAM GALA DINNER
Dress Code: Semi-Formal/Cocktail/ Traditional	19:00-19:30 Arrival and seating of guests
Compere: Mr P Veeran	19:30-19:45 Welcome
	19:45:20:30 Keynote Address
19:00-23:00	20:30-20:45 Closing
	20:45-23:00 Refreshments & Beverages

TIME SPEAKER TOPIC DAY THREE: 09 MARCH 2012

08:00-08:30	ARRIVAL TEA & COFFEE
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SESSION						
Session chair:	Session chair: Prof Y Penceliah					
Venue: Centenary Complex						
	Opening ,Welcome And Introduction of the Keynote Speaker					
	Mr KK Maimela					
08:45-09:00	South African Association of Public Administration					
	Keynote Address					
	Honourable Minister of Higher Education and Training					
	Dr Blade Nzimande					
10:00-10:30	TEA & COFFEE					

SESSION 5 A					
	adership and human resource manag	ement			
	Session chair: Prof KG Phago				
Venue: Centen	ary Complex				
	Mr MC Maleka- Tshwane	Training and development as a mechanism for			
	University of Technology	capacity building in the Moses Kotane Local			
		Municipality			
	Prof L Lues-North West University	Assessing employment equity progress in a			
10:30-13:00	Mr TM Bloom-Northern Cape	District Municipality			
	Provincial Government				
	Prof EM Rankhumishe-Tshwane	Mentoring as an antidote to career success of			
	University of Technology	protégé: insight from public hospitals			
	Prof FG Netswera-University of				
	South Africa				
	Dr T Gondo-University of Venda	Are staff development programmes always			
		beneficial? Evidence from Makhado			
		Municipality, South Africa			
	Prof DM Mello-Tshwane University	The revolving door policy: a panacea for skills			
	of Technology	shortage in the South African Public Sector			
	Ms EM Mafema-University of	From margnalisation to women empowerment			
	Nottingham	through the self delivery of affordable housing:			
	Mr N Tshishonga-University of	A case of federation of Urban Poor (FedUP) at			
	KwaZulu-Natal	Inanda-eThekwini Municipality			
	Prof Goonasagree Naidoo-				
	University of South Africa	good governance in curbing corruption in the			
	,	South African Public Sector			
	Prof Sinval B. Kahn-University of	Creating an organisational culture of			
	South Africa	inclusiveness: the case of the South African			
		National Defence Force (SANDF)			

SESSION 5 B					
	Sub-theme: Financial Management Session chair: <i>Prof JA Badenhorst-Weiss</i>				
	e Groenewoud Gebou (FGG) 201				
venue: riippie		CEAR PERIOD (C. d. ACC. L. L.)			
	Mr N Gumede-Tshwane University	GEAR or RDP in South Africa: public policy			
	of Technology	priorities			
	Mr AT Malapane & Ms M	A theoretical analysis of the utilization of			
	Makhubele- Gauteng Provincial	public private partnership in the South African			
	Legislature	Government			
	Ms Hellen Jenny Owechi &	How does good governance practices affect			
	Dr Rose B. Namara- Uganda	management of public funds in the public sector:			
10:30-13:00	Management Institute	A case of the ministry of gender labour and			
		social development in Uganda			
	Dr D Sebolai & Mr BM	Financial viability and sustainability of			
	Maphologela-North West	municipalities: A case of Mahikeng Local			
	University	Municipality			
	Dr A Stanton & Prof R Lawrence-	Is Financial Sustainability possible for the			
	University of KwaZulu-Natal	Msunduzi Municipality?			
	Mr Molate Moremi-Murdock &	The effect of business process reengineering on			
	Associates	the performance of the organisation.			
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	Dr W Dlamini-University of South	An examination of the application of			
	Africa	procurement best practices in the University of			
		South Africa (UNISA)			

SESSION 5 C				
Sub-theme: Case study presentation on service delivery milestones and challenges				
Session chair: Dr C Hofisi				
Venue: Flippie	Groenewoud Gebou (FGG) 202			
	Dr Z Mpehle-University of South Africa	Perceptions of hostel dwellers on the conversion of hostels into family units: A case study of City of Tshwane (2000-2011)		
10:30-13:00	Ms NF Mkhize & Prof BC Mubangizi-University of KwaZulu- Natal	The impact of the expanded Public Works Programme: A case study of eThekwini Municipality		
	Dr TCN Sithole & Dr T Nzimakwe- University of KwaZulu-Natal	Evaluating the effectiveness of the expanded public works programme in enhancing service delivery		
	Prof EJ van Rooyen & Mr S Mokoena-Tshwane University of Technology	Enhancing citizen participation: A case study of the ward committees and community development workers in the Mpumalanga Province, South Africa		
	Mr BR Hanyane, Mr BC Lekonyane and Mr BD Nkgabe-University of South Africa	"Open toilets politics" at local government level in South Africa: the case of the City of Cape Town and Mafutsi Local Municipality in the Free State Province		
	Dr Nomonde V. Sibawu -University of Venda	The highs and lows of service delivery at the department of home affairs: A comparative study of Makwarela-Thulamela municipality (Limpopo province) and Chris Hani Districts (Eastern Cape).		

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Sub-theme: Governance and public administration-do they mean the same thing?

Session chair: Prof IU Lle

Venue: Pres. Stevn Annex Committee

Venue. 11es. Steyn Annex Committee				
	Dr S Dintwe- University of South Africa	The African National Congress led government 's (in) ability to counter public corruption: A forensic criminological perspective		
10:30-13:00	Dr O Nzewi- University of Fort Hare	The 'renaissance' factor: South Africa and the changing landscape of African regional governance (1999-2008)		
	Mr M Kiwanuka- Uganda Management Institute	Decentralized governance in multi-party systems in Uganda: challenges to service delivery in Africa		
	Prof Joseph Keutcheu- University of Dschang	Nationalist parties and stat building in South Africa and Cameroon: A comparative approach focused on social mobilization and influence on the political agenda		
	Dr SM Madue- Gauteng Provincial Legislature	Where has policy implementation gone?		
	Prof GE Onatu- University of Johannesburg	Effective water and sanitation policy reform in South Africa: A case of systemic approach and stakeholder participation		

13:00:14:00 LUNCH

SAAPAM ANNUAL GENERAL MEETING

Venue : Centenary Complex Time : 14:30-15:00 Date : 09 March 2011

AGENDA

- 1. Opening and Welcome
- 2. Attendance Register
- 3. Apologies
- 4. Minutes of the last AGM
- 5. Matters arising from the minutes
- 6. Reports:
 - 6.1 President Report
 - 6.2 Executive Directors Report
 - 6.3 Financial Report
- 7. General Matters
- 8. The 13th Annual SAAPAM Conference 2012/2013
- 9. Closure





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